

The VOXAIR

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The VOXAIR

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are being met.

Words from the Wing Commander The Deployable Air Force

By Col T.F. Watt

Over the past few years the nature of how we do our business as an air force has changed fundamentally. During the Cold War years that many of us grew up with, we envisioned ourselves conducting our operations from well-established and pre-identified fixed bases located either at home or in Europe. The air force was structured to fight under those circumstances and the relatively modest deployments we undertook could be well planned and orchestrated in advance.

That has all changed since "The Wall" came down and we are now faced with quite a different set of challenges. We don't have fixed forward bases any longer. We don't know where we might have to go next; and chances are, when we do go, it may not be to a well-established air base that comes complete with all the bells and whistles. This implies, of course, that if the support services and structures that we need to operate aren't already there, then we're going to have to take the personnel and the bits and pieces with us and create our own; hence the notion of 'the deployable air force' and all of the changes to our structure, both physical and personnel, that have occurred and that are ongoing.

The reality of the deployable air force came home to 17 Wing last month with Op Determination. The initial phase of this operation was absolutely typical of many of the operations that the Air Force has recently undertaken and is likely representative of what we might face in the future. It was characterized, as most recent ops have been, by short time lines and initial uncertainty over the exact details of the mission. Our experience has been that situations we may be asked to react to come up suddenly and develop rapidly, as much as we might wish it were otherwise.

The pre-deployment preparation for Op Determination that had to be accomplished in only seven days was, under any circumstances, a formidable challenge. To add to the adventure, it was also the first deployment of its kind mounted by 17 Wing, perhaps in its entire history, but certainly the first in the memory of anyone who is here now. It was the first ever operational deployment of 435 Squadron in its tactical air-to-air refuelling role. Needless to say, the veterans of the Flood of the Century, and those who have joined us since then, were up to the task. I am extremely proud of how our team, both military and civilian worked together to meet the deadline, and meet it you did. The dedication, selflessness and ingenuity that were in evidence in 435 Squadron and everywhere else on the Wing during the pre-deployment were impressive by any standards.

We can't afford to sink too far into our laurels however. Once we've recovered from all this, we still have some work to do. The Wing is still evolving to better meet the requirements of air operations in the new world that is upon us. This operation was, for example, the trial-by-fire for our newly formed A-Staff. The new organization worked extremely well, but nothing is perfect the first time out and there will undoubtedly be aspects that will require modification and improvement.

We must also pay more attention to the issue of readiness, particularly the readiness of our personnel who are liable to be deployed on short notice. This is not an overly complex thing, but it is one we have sacrificed, to an extent, in the face of the fiscal and other challenges we have faced in recent times. Given the

reality of how we are likely to be employed, and our recent experience, it is clear that we have to get back to basics and make sure that our basic skills; first aid, small arms, etc. are up-to-date and our administration in order so that we don't have to dedicate what may be the few precious days before a deployment to what should already have been done.



Wing Commander Col T.F. Watt

To that end, many of you have already commenced contingency capability training and many more will be taking part during the course of the year and the years to come. This training is designed to prepare you to deploy wherever the Air Force might have to go as painlessly as possible (inoculations notwithstanding) and to free up the time before deployment for specialty training that may be demanded by the mission. This may look like just one more new thing on your already crowded calendar, but it is at the heart of what we must do if we are to become a truly 'deployable air force'.

That said, we have now, including the Op Determination contingent, about one hundred fifty 17 Wing personnel on deployed operations around the world. As we spend our time trying to get better at preparing the next group who will be asked to go to some far-off corner, we wish those who are away today a successful mission and a safe return.

Fighter Focus

Our readership was keen to identify an error in the photo caption on the front page of the 18 Feb 98 issue of the Voxair. The photo depicted a KCC-130 tanker refueling a CF 18 Hornet and a CF 5 Freedom Fighter. When the caption was written, this is the size of the photo we were working with (yes, a lame excuse, but an excuse just the same). Anyway, glad to see you're reading!!



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Editor-In-Chief/Rédacteur-en-chef

LCol Sam Marcotte
(204) 833-2500 Ext 5281

Managing Editor/Directeur-Gérant

Maj Cheryl Walton-Simm
(204) 833-2500 Ext 5221

Office Manager

Maureen Walls
(204) 889-3963

Office Assistant

Dianna Erwin

Production

Networks Design Group
(204) 825-2371

Systems Coordinator

Sgt Bill Sproul
(204) 889-3963

Advertising Sales

Mr. Jim Holland (204) 832-0115
Sgt Alain LeBlanc (204) 889-3484

Volunteer

MCpl Herb Romer
(204) 833-2500 Ext 5347

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Correspondence should be addressed to:
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STN FORCES, WINNIPEG MB R3J 3Y5
E-MAIL: voxair@vulcan.achq.dnd.ca

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FORCES, WINNIPEG MB R3J 3Y5
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VOX VIEWS

Breaking the ice

By Major CM Walton-Simm, Managing Editor

History was in the making as Canada's first Olympic Women's Hockey Team captured the silver medal last month in Nagano. Watching this team play in the Olympics was very rewarding for a fellow hockey player that has witnessed, first hand, the legacy of puck-passing among Canadian women.

I recall many mornings in a skating rink in Yellowknife, NWT, the girls on one half of the rink and the boys on the other. Much to my dismay the girls weren't the ones passing the puck and I always remember wondering what it must be like to sit around in the dressing room suiting up for a game. Not too many years later, however, I became a member of Yellowknife's 1st female hockey team. Over the years, women's hockey has increased in popularity by leaps and bounds and girls now have the opportunity of starting to play at a very young age. But did you know that Canadian women have been in hockey for at least 100 years? The following are some highlights of our legacy:

- 1891 - The Ottawa Citizen reports the 1st account of a woman's game;
- 1900 to 1930s - Canadian women's hockey takes off, with teams in Sudbury, Banff, Nova Scotia & Edmonton. Genteel club and university teams play in proper long skirts and prairie women play with men and use tree branches as sticks;
- 1933 - The Edmonton Rustlers win the 1st Dominion Championship by a 4-2 margin in two games over the Preston Rivulettes. Women shun skirts and fancy hats for wool stockings, shorts & practical headgear;
- 1940s - The war effort takes priority. Stars such as Toronto's Nora Young trade in their skates for nursing on the front-line;

- Fanny (Bobbie) Rosenfeld, world champion sprinter & hockey star from the early 1920's to 1933, is named Canadian Woman Athlete of the Half Century. She wrote about hockey in The Globe and Mail and coached and officiated the game for decades.

- 1955 - Eight-year-old "Ab" Hoffman, a star defensive player in the Toronto Hockey League, is revealed as "Abigail. She is persuaded to play with girls, but the team folds.

- 1960s - A resurgence of women in hockey occurs, but it is not until 1982 that the Canadian championships are re-established. In 1987 Canada hosts and wins the 1st international world hockey tournament sanctioned by the International Ice Hockey Federation (IHF).

- 1985 to 1988 - Justine Blainey successfully challenges the Ontario Hockey Association in a sex discrimination case when they refuse to let her play on a male team.

- 1990 - The 1st World Championships are sanctioned by the IHF and Canada takes the title;

- 1990 to 1997 - Canada wins all four World Championships. Goalie Manon Rheume becomes the 1st woman to play in the National Hockey League when she tends goal for the Tampa Bay Lightning in a 1992 exhibition game;

- 1991 - Under 17s are accepted into Canada Games; and
- 1998 - Canada captures Olympic silver in the hockey tournament.

It's a good feeling, as a Canadian woman, to be able to say "We've Come a Long Way, Baby". But as we celebrate, we're reminded how far we have to go. Despite the fact that North American women have made a lot of progress in sports, women in some parts of the world are still struggling for the right to run in shorts.

Letter to the Editor

Editor's Note:

This tribute, from the Premier of Manitoba, is directed toward 17

Wing and it's integral & lodger units. The large majority of support extended to Ontario and Quebec came from the soldiers of 2PPCLI, as well as 435 Sqn and 1 AMS.

January 28, 1998

Colonel T.F. Watt, Wing Commander
17 Wing Winnipeg
P.O. Box 17000, Station Forces
Winnipeg MB R3J 3Y5



PREMIER OF MANITOBA

Dear Colonel Watt:

I am both pleased and honoured to be able to thank everyone from your base for their contribution in supporting the regions in Ontario and Quebec so devastated by the recent ice storms.

Having recently experienced Manitoba's greatest natural disaster, the people of our province are acutely aware of how lives can be thrown into disarray. We also know how desperately help is needed, and just as Manitobans worked side by side during last spring's flood, they have now rallied to focus their efforts in eastern Canada. And, more to the point, just as Canada's Armed Forces rolled into southern Manitoba, you have now deployed your troops into regions that will, like Manitoba, appreciate your efforts long after you have returned to your base.

I can assure you that everyone's contribution is appreciated, and be confident in knowing that your acts of kindness and selflessness add to the building of a stronger Canada. In a recent Winnipeg Free Press article entitled *Winnipeg Soldiers Win Hearts of Quebecers*, tribute was rightfully paid to the soldiers who have braved treacherous conditions and bitter cold to restore order in the areas requiring assistance.

I am privileged to be a Canadian, and proud to be the Premier of a province that has citizens so willing to assist others. You were quick to respond with exactly the kind of assistance required to bring normalcy back to the lives of those affected by the ice storms. Time and again we have witnessed how the people of our great nation work to help those in need, and in so doing, we are all made more proud of the land we call home.

On behalf of the people and Province of Manitoba, please convey my deepest appreciation for all the efforts from those who have affectionately become known as the "Hydro Commandos" by those whom you continue to assist.

Yours sincerely,

Gary Filmon

Gary Filmon

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435 Squadron Oiler Update

Editor's Note: "Oiler" is a term sometimes used to refer to flight engineers. CC-130 Hercules flight engineers are responsible for monitoring the aircraft systems during flight, and to maintain the aircraft and prepare it for flight when deployed away from a main base.

by Warrant Officer M. Landers
435 (T&R) Sqn

The 1998 season started off in typical trash hauler fashion for the Oilers of 435 Sqn, courtesy of mother nature - the Ice Storm of 98, to be precise. This weather related disaster saw the Sqn supporting the pointy end of the sword once again, in the movement of troops and material to Montreal. As usual, most of the missions were uneventful, but as with every airlift there are those moments which one will never forget.

The ice crystals have just settled from this operation and things were getting back to normal, if there is such a thing in the Herc world, when the Sqn received a warning order to prepare two air refuellers and personnel to deploy (OP Determination) to the Persian Gulf area in support of our Allies. Thus began a very hectic schedule of events for the Sqn as well as 17 Wing personnel. This involved paperwork, issuing of kit, paperwork, just in time training, paperwork, briefings, paperwork, medical and dental stuff and of course paperwork. To all those computer types out there, it can definitely be said that the paperless office concept is not alive and well. This whole process was called a D.A.G., which is militarize for "DON'T ASK -

GO". After the first few hours of organized confusion the whole process began running like a well oiled machine. We would like to pass on our thanks to all involved who helped prepare the Sqn and augmentees for this deployment. Job well done!

The New Year also saw our new FE Ldr (CWO Rick Lefebvre) take over the reins. The outgoing, FE Ldr CWO Nick Ignatenko, has taken up his position behind the computer at 1 CAD. We would like to take this opportunity to wish him all the best in his new endeavors and to thank him for his advice and guidance throughout the last couple of years.

The Oiler Section would like to welcome to Winterpeg, Sgt J.C. Smith and family. We hope your tour with the Sqn is a rewarding one. As with all welcomes we must have our good-byes. This time we will be saying farewell to Sgt. Peter Dooks and family who will be taking up residence in Germany. Pete will be occupying the seat on the AWACS aircraft in GK. Leaving this summer will be Sgt. Michele Jauvin and family. They will be off to sunny Bagotville. Michele will be taking up the position of FE Ldr with 419 Sqn. We would like to wish them all the best and safe flying.

DETERMINED TO DELIVER

CDS Commendation

The CDS Commendation is awarded to CF members who have performed a deed or activity considered beyond the demands of normal duty. The Chief of the Defence Staff has approved the award of CDS Commendation to Pte K.L. McDonald (R871) of 402 Sqn Winnipeg, for dedication demonstrated when she assisted in saving a life in Winnipeg, MB, on 4 April 1997.

On behalf of the Air Force family, I extend my sincerest congratulations to Pte McDonald on receiving this award. Your professionalism and dedication to both the Canadian Forces and your fellow Canadians are commendable.

LGen A.M. Dequetteville, CAS



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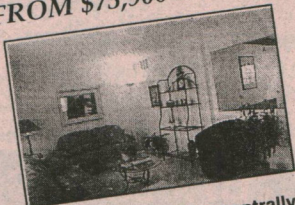
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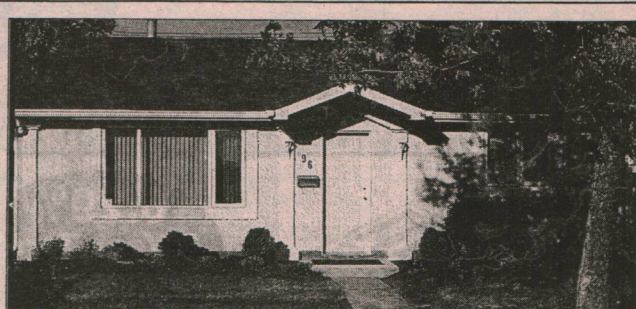
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And the buying public has responded quickly. Since going on the block last September, Jameswood has already sold 76 of the 127 properties in the first phase of redevelopment. There are to be 430 homes in total in the Jameswood redevelopment plans, with the rest of the properties being released on the market in upcoming phases.

"This is the largest community redevelopment ever undertaken in Canada," says John Henrichs, the exclusive Qualico sales consultant. "The homes have sold much faster than we anticipated."

"There are several reasons for that early success", Henrichs says. "One, of course, is Qualico's unsurpassed reputation for building quality homes in fine communities. Another would be the unbeatable price, not out of reach for the average consumer."

The homes range in size from 920 to 1,350 square feet. The lots range in size from 50 by 100 to 60 by 100, while the house prices which includes the lot, run from \$73,900 to \$92,900.

More importantly, the monthly payments and

down payments are within reach as well. For instance, the \$73,900 three-bedroom bungalow model will require a down payment of only \$3,695, or five per cent. And the monthly principal and interest payments are only \$445.

"The response has been phenomenal because we are in an older, well-established neighborhood with big trees and green spaces," says Henrichs. "The homes are solidly built. We renew and renovate them inside and out. They're almost like brand new when we're finished."

Buyers also have the option of choosing their own color designs for the interiors and exteriors. Also, Qualico has set architectural guidelines so that your home doesn't look the same as the home on each side of you.

There are nine different models to choose from including bungalows, one-and-a-half storeys and two-storey units. They have all been completely refurbished, from the driveways all the way up to the shingles on the rooftops. New cabinets and countertops have been added, along with new sinks and other fixtures. You'll also find new premium quality carpets and vinyl flooring, along with new furnaces, doors, insulation and triple pane PVC windows.

There is also the added convenience of location, Henrichs adds. Polo Park is only two miles away and access to major transit, schools, parks and recreational facilities are well within walking distance.

Jameswood, which has been re-developed by Qualico's multi-family division, and is marketed by Rancho Realty, has three show homes on site, with a fourth currently being built. For an appointment to have a look for yourself, call 897-1835. Or view show homes at 96 Bourkewood Place.

CF Personnel Assistance Fund

Education Assistance Loan Program

Since its inception, the Education Assistance Loan Program (EALP) offered through the CF Personnel Assistance Fund has assisted numerous former and serving members with the costs of post secondary education. In 1997, over \$1.7 million was spent on the program and a similar budget is projected for 1998.

The Canadian Forces has offered an Education Assistance Loan Program to assist serving and former members and their dependants with costs of post secondary education. This program offers low interest loans of \$1,200, \$1,500, \$2,000 or \$2,500 per student.

To be eligible, the serving or former member must have served in the Canadian Army after 1st October 1946, or in the Canadian Forces after 31 January 1968, and have a minimum of five years Regular Force military service. Selection may be based on family income, years of service and individual family circumstances.

Loans are repaid by the member over a twelve month period beginning in September of the year in which the loan is granted. The repayment schedule, including service charges, is as follows:

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\$2,500.00	\$210.60

Application forms are available from Canadian Forces Base Financial Counselors, district officers of Veteran Affairs Canada and the Provincial Command offices of the Royal Canadian Legion. They may also be obtained by writing to CFPAP, 245 Cooper Street, Ottawa, Ontario, K2P 0G2.

The deadline for submissions is 30 June 1998. No late submissions will be considered.

CANADIAN FORCES Community College Network



The Canadian Forces community faces unique challenges in pursuing post-secondary Education due to operational requirements and the transient nature of the job. Red River Community College, along with 21 other colleges across the country make, up the Canadian Forces Community College Network (CFCCN). Administered by local coordinators, the Network strives to Expand learning opportunities for Canadian Forces members (regular, reserve, retired). DND civilian personnel and family members of both groups.

The Network provides clients with valuable information and services. For information regarding credit for military training, transfers of credit, career interest testing and educational counseling call CFB Winnipeg's CFCCN Coordinator - Catherine Mayor at 833-2500 ext 5115.

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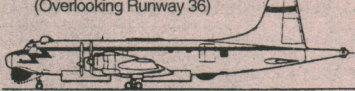
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By SLt T.J. Barter
D-News Contributing writer

VICTORIA - The Canadian Armed Forces annual participation in the Nijmegen Marches has been approved. Under the co-ordination of the DCDS, the CF will be represented by about 200 military personnel in the four-day event that will take place in the Netherlands beginning July 21.

Approximately 35,000 participants from 60 countries, carrying 10 kilograms of military gear strapped to their backs, will participate in the 160-kilometer trek. During the event, the town of Nijmegen will entertain thousands of visitors from around the globe.

Since 1909, the Nijmegen Marches have become an international sporting event, testing endurance and promoting teamwork. They began as an attempt to maintain a strong level of physical fitness when motorized transportation was becoming common in Holland. The marches stopped during both World Wars, but it was after the second war that military participation in these marches became popular.

A memorial service will be held at the Groesbeek Cemetery during the trek. Marchers participating in the service will remember the 5,000 Canadian soldiers buried there after their struggle to restore peace in the Netherlands during the Second World War.

Contingent commanders will be chosen in the near future to put together and train teams in preparation for the event. Three months of extensive training and commitment is required to participate. CF participants will be organized into 16 marching teams of 11 members with appropriate support personnel.

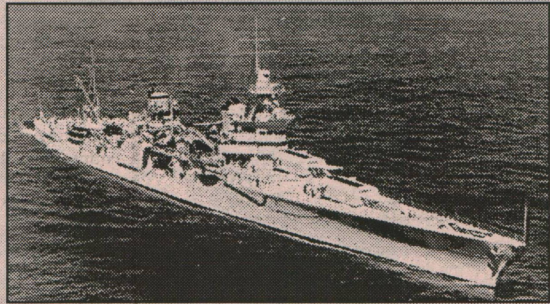
Training for the teams is expected to begin during the second week of April. They will leave two days prior to the beginning of the marches and will return three days after the trek is complete.

For more information on the Nijmegen Marches, check out the official website at <http://www.4daagse.nl/>

SLt T.J. Barter writes for CFB Esquimalt, 'The Lookout'.
Read the newspaper online at <http://www.horizon.bc.ca/~lookout/>

Voxair Vignette

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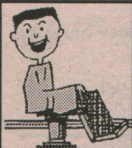
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A new era in CC-130 Avionics

Test & evaluation of the AUP Suite

Article courtesy of 8 Wing Trenton
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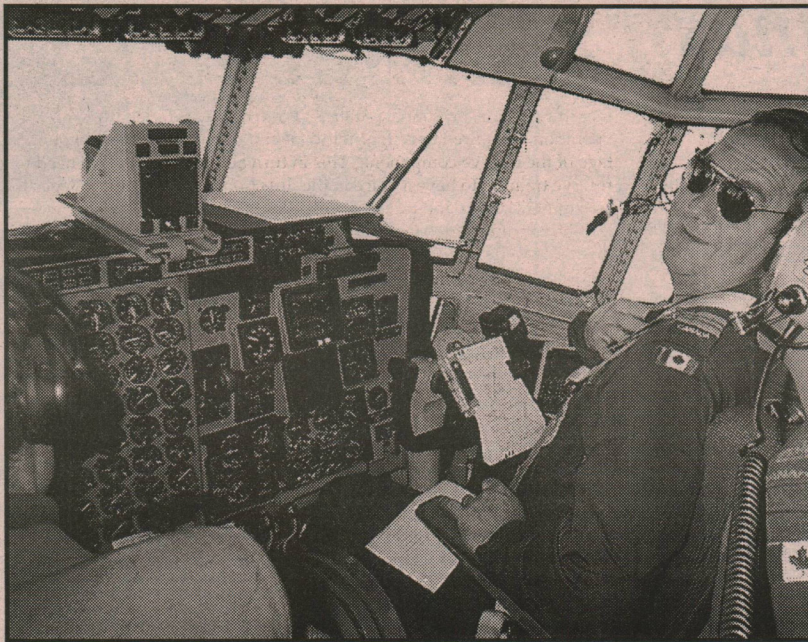
Testing of the finalized design of the AUP suite was divided up into four distinct phases: hot-bench testing of the avionics wired together in an equipment rack was completed at Rockwell Collins in Cedar Rapids, Iowa, in September, 1996; cockpit-mockup testing of the avionics installed in the front-end of an A-model Hercules was completed at CAE Aviation in November, 1996; ground and electromagnetic environmental effects testing of the avionics installed in aircraft 130339 was completed in July, 1997; and finally, Category I (contractor proof-of-compliance) flight testing commenced on 19 September. Sixty flights are planned for a total of just over 200 flying hours, which should take almost five months.

Following the Category I flight testing at the contractor's location in Edmonton, the prototype airplane will be assigned to

Aerospace Engineering Test Establishment (AETE) in Cold Lake, Alberta, to conduct Category II (independent proof-of-compliance, developmental, and/or functional) flight testing over an expected two- to three-month period. Category III (operational) flight test and evaluation, conducted by Transport Operational Test and Evaluation Facility (TOTEF) in Trenton, will be the last phase of dedicated testing on the prototype - currently planned for a duration of two to three months. This last type of evaluation is intended to "put the airplane through its paces" in operational, specialty-role scenarios that are as realistic as possible in order to determine the airplane's ultimate capabilities.

The first airplane available for operational missions will most likely be the second airplane through the AUP conversion - at this point scheduled to be an H-84 model - which is due to undergo the retrofit starting before year-end and finishing four months later. (The reason why the newest Hercules model is the AUP prototype is due to the fact that an avionics upgrade was part of the original contract for the Tanker project.) The steady-state production rate will see one airplane per month beginning the retrofit, one airplane finishing it, and one undergoing conversion, for a total of three Hercules out of the flow at any one time. With 32 planes to upgrade, the AUP should be complete by the end of the year 2000.

The personnel involved in the AUP haven't had much time to disseminate sufficient information to keep everybody happy over the years. As a result,



Major Kirkoski, OC TOTEF, conducting test sequence on first flight.

there are many rumors and criticisms directed toward the AUP, most of which are unsubstantiated and/or unfair. The most recent rumor that the project has been cancelled or indefinitely delayed is false - the ongoing flight test program confirms that. One of the persistent criticisms of the AUP is the fact that too much money is being spent to upgrade the avionics on old airplanes, when what is really required are new airplanes - wouldn't the money be better spent on replacements?

To help those readers come to their own conclusions, consider the following factors:

- The current estimated life expectancy (ELE) of the Hercules fleet is the year 2010. What do you think the probability is that this ELE will be extended past 2010?

- A new Hercules costs approximately \$70M. To replace the entire fleet of Hercules (an Air Force mandate of 32 aircraft) would cost in the neighbourhood of \$2.3B; the requirements for spare parts, training, technical publications, flight simulator, and project management, would add another \$1B to this total. The recurring cost of installing the avionics under the AUP will be approximately \$2M per airplane, plus non-recurring developmental and logistics work, for a total of \$135M. The savings resulting from standardization, maintenance, training, and personnel factors alone, amortized over a period of years that do not extend past the ELE, justifies

the cost of the AUP.

- Since the early 1970's, the older model Hercules have had the outer wings replaced twice, and the centre box replaced once. With another small-scale airframe update, the centre box could be replaced and result in extending the ELE of the fleet beyond 2010. Furthermore, the older Hercs are presently being re-engined to H-model status at the rate of four per year until all CC-130s become H-models.

- The software programming of some of the new AUP avionics could potentially be carried over to replacement aircraft if those (AUP) systems are retained. Thus, the money spent now doing this work would not be wasted in that event. Witness the recent acquisition of the two stretch-version CC-130s in which the AUP suite will be installed.

- Many types of modern avionic systems are required immediately in order to conform to new airspace regulations. As requirements become more

demanding based on new technologies, there is an imperative to put these systems into operational use as soon as possible. If military aircraft do not conform to these new regulations, they will be prohibited from flying in certain areas and under certain circumstances. To maximize the operational capability and flexibility right now, action to acquire these new avionic systems that comply with the new regulations is essential.

The CC-130 AUP is intended to be an interim solution to an aging fleet of transport airplanes that must continue to fly until at least the year 2010. The selected avionics suite must meet the demanding requirements of not only military operations, but also the stringent regulations of international airspace based on increasingly accurate, complex technologies. A successful flight test program, plus a continuous process of refining of requirements and incremental upgrades, will ensure that the Canadian Hercules transport fleet will be operationally capable well into the 21st century.

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Flight Plan For Life

Flexibility and innovation will continue to lead us

by Jennifer Faubert

There is an innovative and new approach to doing business in the reserve world. It echoes of new business concepts: putting people first, targeting people with the right skills sets, determining company needs and taking a proactive approach to business.

According to former SO Reserve Training Management, Major Bill Grimshaw, the air reserves are working to adopt a more proactive approach to meeting air reserve requirements. Maj Grimshaw's work with reserve training dealt directly with identifying and meeting reserve training requirements. He says part of this proactive approach is unit forecasting which is a tricky business.

"The air reserve is an integral partner with the regular force in a total force (air force) concept. Other reserve environments have a preset number of positions in stand-alone units with specific MOCs that must be filled to be operational," he explained. "The air reserves do not work that way."

Air reserves work in all MOCs, side by side with regular force personnel, which requires them to be trained to regular force standards. This is where the luxury of unit recruitment and training in large numbers for any one MOC is not available. He admits that the system contains training difficulties, yet it has worked well for the majority of personnel and met the requirements and expectations of the air force.

Forecasting is being introduced, thereby encouraging units to look into the future, to determine

recruiting needs, personnel patterns and to anticipate operational requirements in order to take full advantage of the reserve component. This in turn allows reserve training to have a voice in the direction of recruitment drives and training schedules.

"The concept is to determine personnel requirements, put a demand into the system and recruit to that state of demand," Maj Grimshaw explained.

Units are provided a set amount of money to keep reserves trained and current in their MOC. Therefore, it is up to the individual and unit to ensure training is kept current and they are afforded the same opportunities as their regular force colleagues. It is a "win-win formula"; the individual is trained to regular force standards ensuring employability and the unit is assured of having a trained employee.

In many cases, this has meant supervisors are faced with having to make special arrangements to integrate reservists. Maj Grimshaw admits this can be difficult in a traditional 8-4 workday, but not impossible.

"It is up to the supervisor to work out a schedule with their reserves so they are full members of the team. In fact, at 402 Sqn, we have aircrew and support staff who support much of the night and weekend missions," he said. "If a supervisor assigns work and gives direction, a reservist can become an invaluable resource to a unit."

Training is also exploring selective recruiting by targeting potential candi-

dates who already possess the skill set required to move into or learn a trade.

"We need to go into the high schools and community colleges to recruit people who are already learning the skills we need. We can then offer additional training and employment to fill in the time when school is not in session. We are willing to tailor the system somewhat to their needs," he said citing the cook MOC where this has proven to be successful.

A community college trained cook will graduate with similar abilities as a QL3 military cook and be deemed to have the necessary skills to move effortlessly into a job. The military can fill in the gaps with OJT or additional courses.

So, whether it is shorter courses, selective recruitment or more flexible training, the air force has reiterated its commitment to provide reserves with fulfilling employment and top-notch training. As the air force evolves, so will the air reserve.



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7CFQAR - Winnipeg Workcentre

Returns to the Fold

by J.S. Petroff
Quality Assurance Manager

In November of 1997, 7 Canadian Forces Quality Assurance Region (7CFQAR) - Winnipeg Workcentre relocated to the third floor of building 62 (Base Hospital). The new facility houses the offices of the itinerant quality assurance representatives, the military business supervisor and the quality assurance manager.

Military procurement programs involve very high expenditures often including complex requirements and sophisticated technology. Such programs usually extend over many years and are variable with respect to the current state of the art. Therefore, Military procurement programs often contain high risk of non-conformance to requirements.

To assure itself that contractual requirements are being met, the Department has established a Quality Assurance Directorate with the mandate to oversee each contract in co-operation with the contractor and in accordance with established quality assurance policy and procedures. It has been determined that with an investment in quality assurance the probability of achieving quality products and services can be enhanced and optimized. A balance between the amount invested in the Quality Assurance Directorate and the resulting level of non-conformance risk is currently being sought. The objective is to minimize the investment amount while simultaneously minimizing the level of risk.

The 7CFQAR, Winnipeg Workcentre has the opportunity to participate in this process of determining the resource investment/acceptable risk balance. A revised methodology has been introduced to reduce the level of effort by allowing risk assessment and management on a contract basis. The degree to which resource input will be applied and the areas in which effort will be focused is determined on a dynamic basis at four different levels: at the working level by the Quality Assurance Representative (QAR) and the Life Cycle Quality Manger (LCQM); at the workcentre level by the Quality Assurance Manager (QAM); at the Regional level by the Operational Regional Command (ORC); and at the National level by the Director of Quality

Assurance (DQA).

The 7CFQAR - Winnipeg Workcentre operates as a quality assurance and support service provider in a changing environment. Our customers and stakeholders are undergoing change based on both internal and external influences. Productivity and customer service improvements are sought after simultaneously. Programs such as PS 2000, Défense 2000, AF9000+ and others are expected to achieve these improvements in DND units and other government departments. In the private sector, movements toward TQM and ISO 9000 quality standards are the equivalent. As a result of these initiatives, the 7CFQAR - Winnipeg Workcentre anticipates changes in the organizational structures and communication channels of its internal customers. For our contractors we anticipate the growing adoption of quality systems which will improve the confidence level we will have in their ability to meet contractual requirements. Taken together these evolutions will allow great productivity and customer service improvements. In addition, there will arise many opportunities for continuous improvements in our internal processes and in the way we achieve our mission.

The mission of the 7CFQAR - Winnipeg Workcentre is to implement the Quality Assurance Policy of the Department of National Defence.

What and who are we? 7CFQAR - Winnipeg Workcentre is comprised of three worksites that conduct quality and support activity in five significant areas of business that fall into two categories: aerospace and general commodities. The 7CFQAR - Winnipeg Workcentre is organized under an Operational Regional Commander, resident in Ottawa, and managed on site by a Quality Assurance Manager. The Manager is supported by a staff of two supply technicians and ten quality assurance representatives. The workcentre has geography which includes all of Manitoba and extends east to Marathon, Ontario and west to Moose Jaw, Saskatchewan, south to the American border and north to include much of the District of Keewatin.

The Winnipeg workcentre conducts quality assurance surveillance on five significant commodity lines: aerospace; petroleum, oils

and lubricants; rockets and explosives; electronic/electrical and mechanical; clothing and textile, products and support services. In addition, the workcentre conducts surveillance on other commodities such as: emergency rations, marine craft, engineering and publication services. Current contracts range from those that require quality levels that meet ISO 9001, 9002, 9003 and some foreign or NATO standards. The types of contracts range from repair and overhaul through manufacturing to standing offers both foreign and domestic.

The Bristol Aerospace Worksite is situated in a very spacious and well equipped office provided by Bristol Aerospace in the plant at 660 Berry Street in Winnipeg. Bristol Aerospace is one of the largest single employers in the aerospace industry in Winnipeg, with a substantial employee population that carries out a number of primary activities for DND, as well as for a number of foreign customers. Identified below are some of these areas of activity:

- repair and overhaul of aircraft and aerospace products;
- aircraft electronic package improvements;
- manufacture of primary aircraft structures;
- manufacture of various secondary and tertiary airframe components;
- development and production of remote piloted vehicles;
- target manufacture for DND;
- high altitude sounding rockets (Black Brant) for NASA;
- CRV7 Rocket Weapons System for DND and foreign customers;
- manufacture and distribution of the helicopter wire strike protection system; and
- DND publications (technical) rewrite.

The Standard Aero Worksite is located in the con-


Continued on page 9


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7CFQAR - Winnipeg Workcentre *Continued from page 8*

tractors plant at 33 Allen Dyne Road in Winnipeg. Standard Aero has a very stable work force which has seen great expansion over the past couple of years. Standard Aero's customers include the Canadian Armed Forces (CF), the United States Department of Defence (DOD), a number of foreign governments and many commercial enterprises.

Standard Aero Limited is primarily an aircraft engine repair and overhaul (R&O) facility and carries out R&O on a wide range of engines, Reduction Gear Boxes (RGB), and propellers as well as several hundred accessory components. The T56 and the Buffalo APU are engines that receive R&O at Standard and are used by DND in the Hercules, Aurora and Buffalo aircraft respectively. The accessories range from A to Z; e.g. actuators, pumps, fuel nozzles, valves, wheels, winches, etc. and as previously mentioned - total in the hundreds.

The Winnipeg itinerant work-site, located in building 62, is responsible for petroleum, oil and lubricant, mechanical, clothing and textile and electronic contracts throughout Manitoba, Saskatchewan and Northern Ontario but concentrated in Winnipeg. Commodities that are under surveillance by this work-site range from uniforms, sweaters, computers, mechanical sweepers, emergency rations and petroleum, oils and lubricants for both domestic and foreign customers.

The activities carried out by the workcentre quality assurance representatives are legion and varied, often complex and frustrating, sometime rewarding. As there are approximately 150

active contracts at some 30 contractors of a wide variety in technical complexity and quality requirements, the quality assurance representative is continually confronted by new challenges. Some of the main activities engaged in by the quality assurance representative are:

- a. vetting new contracts and conducting post award meetings with contractors;
- b. providing technical assistance when required by the contractor and other customers;
- c. providing quality clause interpretation for the contractor and others;
- d. providing logistic support and interpretation of A-LM-184 for the contractor;

- e. planning and conducting in-plant QA surveillance as well supply audits;
- f. conducting quality system evaluations at contractor's facilities;
- g. observing the conduct of safety, technical and quality related investigations;
- h. releasing product for the customer and signing documents;
- i. carrying out risk analysis on product lines to establish reduced involvement;
- j. attending meetings, i.e. Post Award, Technical Review, Quality, etc.;
- k. attending to queries and customer requests for service; and

l. assisting units to implement the AF9000+ standard.

The level of effort required to meet customer requirements is significant and demanding. This presents a great challenge to the workcentre staff as departments and Canadian Forces units re-engineer, re-organize and become more cost-conscious. It is recognized by management that the workcentre must evolve in a direction that promotes the concept of service value and instills a value-added approach to workcentre operations. To this end, major initiatives are underway to establish a quality management system governing our daily operations, to evaluate the benefit of workcentre activity provided our customers, and to cross train all quality assurance representatives to a level capable of dealing with any assigned contract or task irrespective of commodity or technical content.

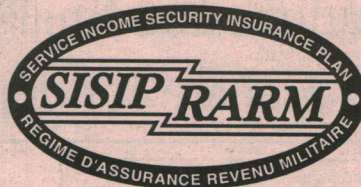


Colonel Tom Watt, 17 Wing Commander, assisted by John Petroff, Quality Assurance Manager, 7CFQAR - Winnipeg Workcentre, cuts a ribbon signifying the formal opening of the new 7CFQAR - Winnipeg quality assurance facility located on the third floor of building 62, CFB Winnipeg. Witnesses WO Ron Elson, 7CFQAR - Winnipeg military business supervisor (left) and CWO Linda Smith, 17 Wing Chief Warrant Officer (right) observe.



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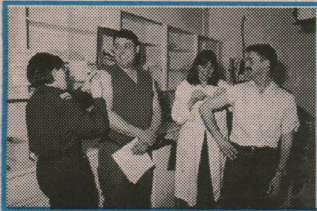
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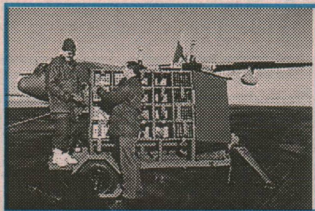
From counter-measurers training to new duds...

17 Wing Winnipeg prepares for Operation Determination

Canadian Forces photos by Sgt Dennis Mah. Taken from the Department of National Defence web site: <http://www.achq.dnd.ca>



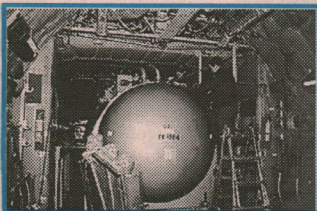
Canadian Forces nurses Capt Connie Watson (left) and Capt Judy-Lynn Hyatt (centre) ensure that MCpl Randy Magjierowski (centre left) and Cpl Denis Roussel (both Aviation Systems Technicians with 435 Squadron Winnipeg) are up to date with their necessary shots.



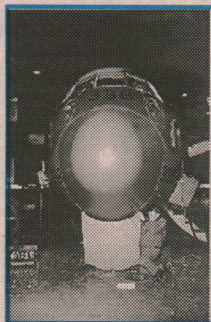
Cpl Bruce Avis, an Aviation Systems Technician with 8 Air Movements Squadron Trenton, trains Cpl Robert Selman (also an Aviation Systems Technician with 435 Squadron in Winnipeg) on the CC-130 Hercules aircraft counter-measures pods, re-fitted equipment for Operation Determination.



Cpl Ross Selby (left), an Aviation Systems Technician with 435 Squadron, Winnipeg is being trained by Cpl Rob Cosstick, another Aviation Systems Technician from 8 Air Mov Sqn in Trenton, in loading counter-measures systems supplies on the CC-130 Hercules aircraft.



Pte Mark Charrette and Cpl Garry Stromner, both Aviation Systems Technicians, install an air-to-air refueling fuselage tank in a KC-130 Hercules aircraft in preparation for deployment on Operation Determination.



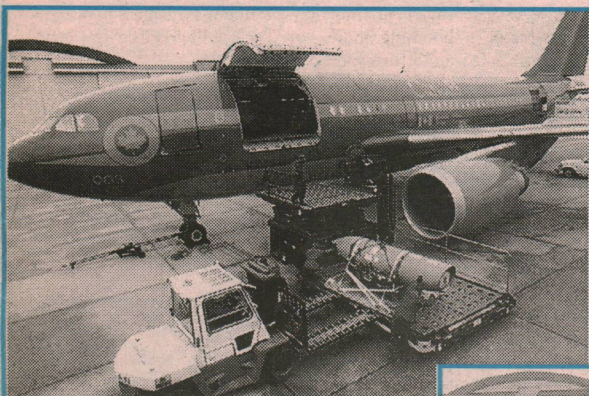
Sgt John Bambrick, an Aviation Systems Technician with 435 Squadron, works on the nose gear door of a backup KC-130 Hercules aircraft in preparation for Operation Determination.



Clothing stores at 17 Wing Winnipeg were busy as scores of aircrew, ground crew and support personnel receive their environmental clothing in preparation for their deployment to the Persian Gulf.

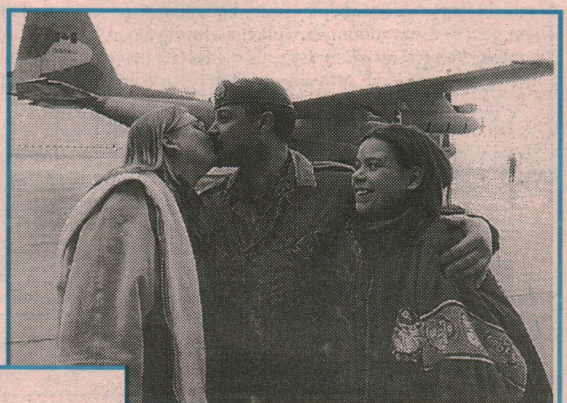
Final preparations and final goodbyes as members of 17 Wing prepare for deployment to the Gulf

Canadian Forces photos by Sgt Dennis Mah. Taken 25 February 98 deployment.



CC 150 Polaris aircraft loadmasters and MAMS personnel with 1 Air Movements Sqn (AMS) load a refueling pod into an Airbus destined for Kuwait City in the Persian Gulf. The refueling pod will be used on the KC-130 Hercules aircraft to perform air-to-air refueling for American fighter aircraft.

MCpl Kevin Sylvestri, an Aviation Systems Technician with 435 Sqn says goodbye to his wife, Bernie and daughter, Sidne as he departs for the Persian Gulf. He will be working on the two KC-130 Hercules aircraft being deployed in a refueling role during Operation Determination.



On the tarmac at 17 Wing Winnipeg, family members wave their farewells to deploying loved ones, as one of two KC-130 Hercules aircraft from 435 Sqn prepares to depart for an anticipated three month stay in the Persian Gulf region.

Sailing off to the Gulf...

Amid the biological weapons lectures, there's plenty of room for levity aboard the HMCS Toronto

By Aileen McCabe, Southam News staff writer

SUEZ, Egypt - Heading for war, a lecture on the threat of biological weapons still fresh in everyone's mind, Cmdr. Brett Johnson's decision to let "the gully-gulley man" aboard HMCS Toronto was a touch of genius.

The dark-skinned Egyptian with his red-fez topper and striped jelaba soon had the sailors laughing hilariously at his sleight of hand and amazing tricks with baby chicks.

Ships must stop at Port Said, at the head of the Suez Canal, to take on a pilot to navigate their voyage through to the Gulf. The ever-enterprising Egyptian merchants and clowns use the opportunity to speed out to ship-side in their dilapidated motor boats and noisily beg permission to board too. More often than not they get it.

Cmdr Johnson was already two or three hours behind schedule when he let the rag-tag band set up its gypsy camp in his hold, but it really had been an intense day and a little levity was welcome.

Although Lt-Cmdr Dick Tilley, the biological and chemical warfare expert sent from Halifax to join the frigate on its voyage to the Persian Gulf, judges the threat to the Toronto from Saddam Hussein's feared anthrax-tipped bombs as "minimal," he acknowledges it is real and that Canada has a "responsibility" to protect its service personnel. He told the Toronto crew that and, supported by Lt-Cmdr Heather Mackinnon, a medical doctor from Halifax, told them what would be done about it.

Lt-Cmdr Mackinnon talked about the antibiotic they would be issued to replace the anti-anthrax vaccination that is not yet available and she insisted it is more than sufficient to protect the sailors long enough for them to escape any danger.

As well - as if the sniffing crowd of listeners needed to be reminded, the Toronto's ability to go into "the Citadel" mode was reviewed.

This is a feature that allows the frigate to completely seal off its personnel and necessary operating equipment so it can continue to function during a biological or chemical attack. It depends on the fact that about 95 per cent of the air inside the Toronto is recy-

cles and only about five per cent, heavily filtered and cleansed, is drawn from outside.

The head cold that almost everyone aboard was suffering, including the captain, was evidence enough for most that indeed, no fresh air was leaking into the ship.

As the Toronto slipped through the cloudy night and murky water on its 15-hour journey through the Canal, little did Petty Officer Second Class Paul Wroclawski realize Egypt was calling out to him.

Deep in the bowels of the ship, amid the state-of-the-art machinery control systems that sets this

the first time - and the second, and the third ...

The one obvious flaw to this system of personal communication he devised for the crew was plugged before the ship left Halifax. He convinced the Family Resource Centre there to act as the post box for all the wives, girlfriends, moms and dads who aren't on the Web. It receives the mail for them, prints it out and phones the recipient to tell them they've got a letter. It beats snail-mail - usually.

They say armies go to war on their stomachs. Well, navies do too. Well after 2 a.m. on a week night, Cpl Darren Mushrow has just finished his baking for the

new day. Several shelves of the industrial-sized refrigerator in the Toronto's galley are filled with fluffy cream pies. Row after row of cooling racks stand nearby, filled with a sinful array of brownies, butter tarts, crispy squares and sticky, rocky road squares. Two huge bins hold untold dozens of still-warm banana muffins.

The array proves Cpl. Mushrow a pastry chef extraordinaire, but, funny thing, he doesn't have the ego to go along with his confections.

The Newfoundlander with the golden fingers watches one after another sailor walk into his domain and pilfer a treat.

A couple venture an apology as they nibble their gooey find, and Cpl. Mushrow simply replies: "What for?"

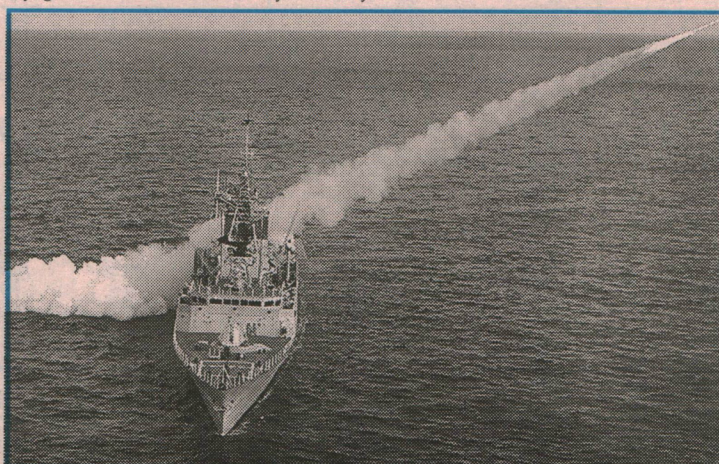
"You know, the kitchen plays a big

part in keeping up the morale on the ship," he says. "If people don't like the food, it puts them in a bad mood, they complain. If the food is good, they're a lot happier."

Navies long ago stopped administering daily tots of rum to their men, but on voyages of any length they still provide a padre to see to their spiritual well-being.

Lieut (Rev) Andrew Cooke is one of six sea-going padres based in Halifax and clearly loves his floating mission on the Toronto. "We're doing things in the military that churches on the outside can't do," he says in an interview. Religious business is not exactly booming on the Toronto, but the padre is expecting an upturn soon.

Reprinted from Southam News.



"Halifax" class frigate apart from its competitors, Mr. Wroclawski practices a modern version of the ancient art of the professional letter writer. You can still see them around the mosques and in Cairo's Khan el-Khalili, helping the illiterate, the uneducated and the unschooled to write their thank you's and share their news.

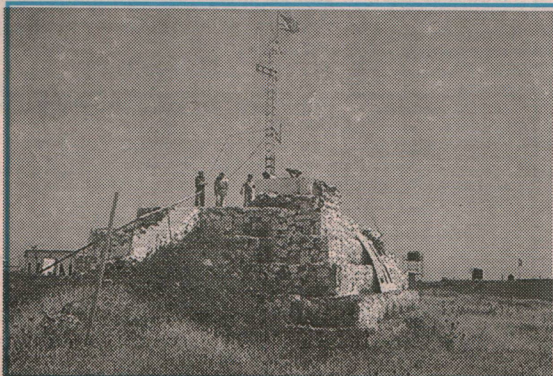
As a sidelight to his "day job" as an electronic technician, Mr. Wroclawski helps, nurtures and initiates a large percentage of the ship's company in the modern miracle of composing and sending e-mail.

Three times a week, the crew can send and receive e-mail via the ship's costly satellite phone.

The window is small and the traffic is considerable, so the Brantford native acts as the cop, helping some keep it short and sweet and others to simply do it for

International Operations Update...

Canada at work maintaining the peace between Israel & Syria



A UN observation post on the Golan Heights in Israel.

(Photo credit: Warrant Officer Ace Johnson)

Reproduced from the Department of National Defence web site: <http://www.achq.dnd.ca>

BACKGROUND

Following hostilities between Syria and Israel in the early 1970's, the two countries signed a cease-fire agreement. The United Nations Disengagement Observer Force (UNDOF) was created in 1974.

AUTHORITY AND MANDATE

UNDOF was created by United Nations Security Council Resolution 350 in 1974, and modified in 1994 by Resolution 921. The Mission's mandate is to supervise the cease-fire, supervise the redeployment of Israeli and Syrian forces (completed), and establish a buffer zone between the two countries.

About 1050 troops from Canada, Austria,

Poland and Japan are deployed under UNDOF. Mission headquarters are located at Camp Faour in Syria, with a detachment in Camp Ziouani in Israel.

As peace talks proceed in the Middle East, the future role of UNDOF could be affected.

CANADA'S ROLE

Canada initially provided 226 military personnel when the Mission was launched in 1974, but the Canadian contingent has since been scaled down to 187. Canadian Forces personnel serve on the Golan Heights between Israel and Syria, providing second-line logistic support to the force; primarily supply and maintenance. Canada also supplies communications detachments to all UNDOF units.

Canadian troops carry C7 rifles, C9 machine guns & 9 mm pistols in performing their duties.

17 WING SPORTS SECTION

Spring Break Events

You must register with the MFRC at 897-7003 or Community Recreation Director at ext. 2059 no later than 17 March 1998

DATE/TIME/COST	EVENT	INFORMATION	SPECIAL NOTES
27 March (Fri) 6 p.m. \$10 per person	Sleepover at the Museum of Man and Nature	Meet at the Museum on Fri. night. Pick-up time is 10 a.m. The evening will be full of activities - planetarium show, flashlight exploration, crafts, & story telling to name a few.	Children must be at least in Grade 1 to attend. There is no upper age limit. Parents are welcome to attend with their children.
31 March 2-4 p.m.	Glow Bowling, Academy Lanes	Meet us at Academy Lanes. We have the entire top floor!	It's FREE!
2 April 1:30-3:30 p.m. \$2 per person	Roller Skating at Saints Roller Rink (Hamelin Blvd)	Join us for an afternoon of skating fun. Bring your own roller skates (roller blades too) or rent some there.	Rentals are included in the admission price.
3 April 1 p.m. \$5 per person	Adventure City/The Dark Zone (Osborne & Pembina)	Adventure City is an indoor playground for kids up to 12 yrs. The Dark Zone is a laser tag facility for children 10 & up.	We have arranged for two games at the Dark Zone. You must specify which activity you are attending.
YOUTH CENTRE			
30 Mar & 1 Apr	Youth Centre	Drop-in Activities from 9:00 am- 12:00 pm & 1:30 pm - 4 pm	
Evenings 7 - 9:30 pm	Teens Only	Teens Only	

Casual Pool & Gym Timings in next issue. Schedule will also be placed on E-mail.

Off to Championships

Here's the team that will represent 17 Wing Winnipeg at the Western Regional Broomball Championships to be held in CFB Edmonton, 9 - 13 March 1998.



Front Row from left to right: Kenny Mansfield, Gerry Drisdelle, Darryle Burgoyne, Rod McLeod, Kevin Bunz, Sylvain Gazaille, Ron St-Peter.
Back Row from left to right: Cliff Smorong, Fred Day, Marcel Maure, Chris Murray, Bruce Frampton, Rob Estensen and Reg Corbin (Coach).
Absent from the picture: Tony Skipton and Shawn Penny.

Swim Lessons

Swim Registration will be held 4 April 1998, 0900 - 1200 hrs at the Lipsett Hall Gym.

"Last Chance" Registration will take place 6 April 1998, 0800- 1200 hrs at the Westwin Community Centre.

Cost is \$25 per person.

Bronze Cross and Bronze Medallion Courses have an additional cost for books.

Lessons will commence at the Bldg 90 Pool on 15 April 1998 for 10 weeks (Wednesday nights only). Lessons at Lipsett Hall Pool will start 18 April 1998 and run for 10 weeks (Saturday mornings only).

Classes offered are: Red Cross Aqua Levels 1-12, Aqua-Tots, Aqua-Adults, RLSS Bronze Medallion/Bronze Cross (if enough interest).

For more information, please contact Carla Ryan, Community Recreation Director at 833-2500 ext. 2059.



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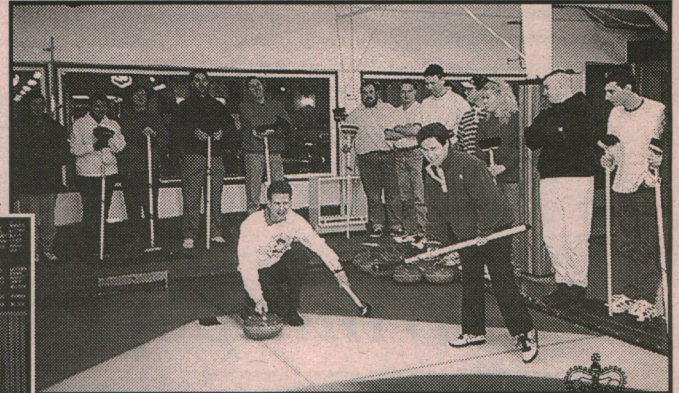
17 WING SPORTS SECTION

Funspiel donates \$390 to Blind Fund

by Juanita Fortowski

On Friday, February 6, 1998, the 733 Communications Squadron held another successful Funspiel. Major Stark and MWO Legere threw first rock to start out the day's activities. This year's funspiel was specifically designed to give experienced curlers a handicap. The 53 participants consisted of 733 Comm Sqn, 735 Comm Regt, and personnel from our local civilian suppliers. The winners of the funspiel was a team of 3, WO Gaumont, MWO Legere, and Cpl Ferzli. Prizes, provided by our sponsors, were given to all teams. We are happy to announce that we raised \$390.00 which we donated to the Military Police Fund for Blind Children.

733 Comm Sqn wishes to thank: Kortex Computer, Mind Computer Products, Winnipeg Audio-Visual, NEDCO, Inland Audio-Visual, Alberta Distillers Ltd., Gilbey Canada Ltd., Grapes, CFB Winnipeg Golf Club, Seagram Canada, Sidus Systems Ltd., Fort Gary Brewing Co. Ltd., Coca-Cola Bottling Ltd., Pepsi-Cola Canada Beverages, MTS, Labatt Breweries, Manitoba, Northern Telecom, Anixter Canada Inc., Grand & Toy, Molson Breweries.



(Above) CO Maj Bob Stark (with rock) and MWO 'Mouse' Legere (sweeper) get set to kick-off the Funspiel.

(Left) The winning team (left to right): WO Bob Gaumont, MWO 'Mouse' Legere and Cpl Fadel Ferzli.



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- March 5, 18 • Scrapbooking 101 • 1:30 - 4:00
- March 31 • Scrapbooking 201 • 7:00 - 9:00
- March 11 • Scrapbooking 201 • 1:30 - 3:30
- March 4, 24 • Calligraphy • 7:00 - 8:30
- March 14, 28 • Teen Calligraphy • 10:00 - 11:30
- March 11 • Rubber Stamping • 7:00 - 8:30
- March 18 • Creative Lettering • 7:00 - 8:30
- March 4, 25 • Drop-in Night • 6:00 - 9:00
- March 11 • Christmas Borders • 7:30 - 9:00
- March 21 & 28 • Teen Scrapbooking • 10 - 12 (2wks)

Scrapbooking 101 - An introduction to the basics of Scrapbooking. Classes include choice of Binder or Scrapbook, style acid-free page, page protector, accent paper and sticker. **\$15** * Scrapbooking 101 is a must before venturing on to another workshop.

Scrapbooking 201 - After taking Scrapbooking 101, this class will offer additional pointers on how to use die cuts, creative bordering & card framing. One set of die cuts and one card frame included. **\$12**

Teen Scrapbooking - An introduction to the basics of Scrapbooking. Class includes a Fiskars Binder, one glue stick, 10 page protectors, 5 acid-free sheets, \$2 allowance for stickers. The class runs two Saturdays. **\$29**

Basic Creative Lettering - Basic lettering techniques from fun to elegant styles. Helpful lettering sheets and pens will be handed out in class for you to practice, practice, practice. **\$9**

Calligraphy/Teen - Learn the beautiful art of basic Calligraphy using our Marvy Calligraphy pen. One pen included in class. **\$12**

Basic Rubber Stamping - Learn the art of rubber stamping. We will teach you how to emboss and apply this technique to your scrapbooks. **\$15**

Christmas Borders - This class will feature the art of decorating your page with Christmas theme borders. Perfect for all those holiday layouts waiting to be made. **\$15**

Drop-In Night - Join us for an evening of scrapping your latest and greatest pictures. **\$2/hour**

Once you've completed the basic scrapbooking class, come join us for our drop-in scraptime. During scraptime, you will be able to use all your non-exhaustible items for \$1/hour. Drop-in time is offered while no other class is being taught. Weekdays only.

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- PACKAGE B - party pack includes:**
- A children's Scrapbook Album
 - Scrapbook supplies provided
 - Birthday Child's hand prints on our Birthday Wall... **\$8/child**
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Looking for a new hobby?

17 Wing Ceramic Club

Elections were held on the 4th of February 1998 and the new executive was elected. Congratulations to: Marilyn Colwell, President; Alfred Camphius, Vice President; Cindy Gapp, Treasurer; Colleen Southern, Secretary.

Congratulations June Egddell, on becoming our new honorary president. June's new position is for the continuity of the club and she will be there to give the executive the benefits of all her knowledge by assisting them in their new duties.

At this time, the club would like to thank June for all her work and dedication

she has given thus far. We look forward to many more years with you June.

Special hand made gifts for holidays, birthdays, anniversaries & weddings. We will be happy to help. Please give us 30 days notice.

For more information about joining our club, please call Marilyn at 889-0571 or contact the club at 833-2500 ext. 2496 or just drop in. We are open Monday through Thursday, 6:00 - 10:00 p.m. Office hours are from 6:00 - 10:00 p.m.

We look forward to seeing you there.

17 WING SPORTS SECTION

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by W.J. Collins, President, CFB Winnipeg Golf Club

The mild winter that we have had up to now gives us hope that we will be on the links a little early this year. After our most successful season last year, your club committee is anxious to get the season started so we can work together to further enhance our golf course.

Last year we had a number of firsts for the golf course. It was the first year in our new clubhouse and the first year of our contract with Gameday Management for course maintenance. The feedback from the membership and the committee has been extremely positive with regard to both initiatives. We were also able to complete our landscaping project around the clubhouse, which I feel has greatly enhanced the aesthetics of the course. A special thanks must go to the Wing Transport staff, Darlyne Fathers (Clubhouse Manager), Bob James (Ways and Means), our friend wintering in Arizona, Doug Cottrell (Greens Chairperson) and our cast of volunteers who make things happen around the course.

If last year was a busy season, this season should be even more hectic. We have been given the go ahead for the construction of the new hole on the East Side of the Air Force gate. Many of you may have

noticed that once Bldg. 13 was demolished we did some preliminary work for the construction of the green. We are also hoping to complete the construction of a new tee box on Number 9 hole which will be located to the rear of the landing lights on the west side of Number 8 green. This change will add approximately 75 yards to the hole making it a much more challenging hole. The additional yardage will bring the ditch more in play and make the finishing hole more formidable for our long ball hitters who feel it necessary to go for the green on their first shot. Also as part of our contract with Gameday, a total of four tee boxes will be expanded during the season.

As our course is starting to mature and grow, we have decided to add the position of Club Captain to the Executive Committee. We are also looking at setting up a junior membership program and as such will be looking for a junior's representative to work under the Club Captain. Both of these positions will be addressed at our Annual Spring Meeting.

Hopefully the changes I have mentioned will entice you to come and join us for another golf season. We will have a lot more information to pass on at our Annual Meeting to be held: 7:00 p.m. for 7:30 p.m., 29 April 1998 in the clubhouse. Please come out and provide your input.

Adult Co-ed Volleyball

Commencing 7 April 1998 (Tuesday), military personnel and 17 Wing Recreation Card holders (18 yrs of age & over) are invited to "drop-in" and play co-ed volleyball every Tuesday night from 2000 - 2130 hrs at Lipsett Hall Gym.

Drop-in any Tuesday you have available and have some fun. For further information contact Carla Ryan, Community Recreation Director at ext. 2059.

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Letter to the Editor

February 13, 1998

Colonel Thomas F. Watt
Wing Commander
17 Wing Winnipeg
P.O. Box 17000, Station Forces
Winnipeg MB R3J 3Y5



Dear Colonel Watt:

On behalf of those served by the more than 65 United Way agencies, thank you for supporting the 1997 campaign.

The Government Division can be proud of its contribution, raising over \$1,050,000 for critically needed services in our community. Your workplace campaign, generating \$51,708, contributed to the success of this year's campaign.

Please extend our appreciation to your campaign committee for their dedication and commitment in coordinating this year's campaign.

Winnipeg's United Way is fortunate to have an organization such as yours providing exemplary leadership, year after year. Your support truly made a difference, not only to the success of this year's campaign, but to the thousands of Winnipeggers turning to our agencies in times of crisis and need.

Sincerely,

Hugh Eliasson
1997 Government Division Co-Chair

Ken Hildahl
1997 Government Division Co-Chair

Looking for old pictures

The Junior Ranks Club (North) is looking for old pictures of past airbases and of the Airmen and women that served there, that existed here in the Province of Manitoba. We would like to display the pictures on a permanent base in the Junior Ranks Mess.

For more information, please contact MCpl (Scott) McLellan Junior Ranks Housings Representative at 833-2500 ext 5091.

Dedicated Service

Mr. Peter Armstrong recently retired after 39 years of dedicated serve as a member of the CF and as a civilian public servant. He spent the last nine years being employed as the Wing General Safety Officer.

All military and civilian members of 17 Wing and 1 CAD are invited to attend a Farewell/Retirement Luncheon for Mr. Armstrong at the Combined Mess (Bldg 61, WOs' & Sgts' Dining Room), Friday, 20 March 1998 at 1145 hrs.

RSVP to Capt Chauvette, EA WComd, ext 5625 no later than 13 March 1998.

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Home Alone 3
FRI EVENING • MARCH 13
SAT MATINÉE • MAR 14 (2 pm)
GENERAL, VIOLENCE

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17 WING WINNIPEG

WCOMD'S COFFEE BREAK
EVERY WED 1000-1030 HRS

MARCH 6, 1998
TGIF - FISH & CHIPS
You must be signed in by 1730 to be eligible for the 80/20 draw.

MARCH 13, 1998
ST. PATRICK'S DAY BASH
No Charge for this event.
Dress: Casual (wear green!)
Reservations close March 11.

MARCH 20, 1998
TGIF - SUBS
You must be signed in by 1730 to be eligible for the 80/20 draw.

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ANNOUNCEMENTS

ICE STORM '98 Thank You!

To our contributors:

...for giving nearly \$10 million* to help the most vulnerable, filling the gaps between private insurance and government assistance.

To our more than 3000 volunteers:

...for your dedication, hard work and service to others.



Canadian Red Cross

*The Red Cross is still accepting donations for ice storm relief. Donations earmarked "Red Cross - Disaster Response" can be made at your local Red Cross, or sent to the Canadian Red Cross National Office, 1800 Alta Vista Drive, Ottawa, ON K1G 4J6

LAND OF A MILLION ELEPHANTS

MEMOIRS OF A CANADIAN PEACEKEEPER

by Lt. Colonel John E.G. de Domenico.

Salted with the author's observations as he shifts from posting to posting in Laos and travels through Cambodia & Viet Nam, *Land of a Million Elephants* is a fascinating account of Canada's involvement with the International Commission for Supervision and Control in Indochina. Illustrated with maps and photographs, the book provides an eye-witness account of a significant event in Canadian history that has so far been left largely untold.

Land of a Million Elephants (ISBN 1-896182-80-1) by John E.C. de Domenico retails for \$18.95 and is published by General Store Publishing House, Burnstown, Ontario.

17 WING

CANINE CLUB

SPRING REGISTRATION

Now is the time to start training that pooch. You have no excuse to miss out this time, as the 17 Wing Canine Club has reduced its rates for military members for this upcoming session. We have some of the best instructors in the Winnipeg area, with over 60 years of training experience.

REGISTRATION WILL BE HELD AT

Bldg 33 (Westwin Community Center - North Base on Whytewold)

Sunday, 15 March 1998, 1800 - 1830 hrs.

Cost is \$40 for military and dependants.

Please bring proof of vaccinations for your dog.

Classes consist of 8 weeks of training plus a graduation class (9th week). Classes fill up quickly, so we recommend that you call us in order to pre-book a class time. However, if you do not show up for the registration, or make other arrangements with us, your spot will be given to another member at the registration.

If you have any questions or would like to pre-book, please direct your calls accordingly:

Questions: Cpl Mike Purl ext. 2394

Pre-booking: Cheryl Purl 488-4330 (1000 - 2000 hrs only)

We may also be contacted on the internet: www.escape.ca/~shorty/17WingK9club.html

E-mail: shorty@escape.ca

Newcomers' Club of Winnipeg

Are you new to the city? Are you feeling a need to socialize?

If so, please join us for a monthly coffee party and/or general meeting. The Newcomers' Club of Winnipeg meets on the third Wednesday of each month. The many monthly activities, including bridge, 'Bon Appetite', potluck lunch, crafts, book club, provide an opportunity to make friends in the city.

For more information, call 992-2999 and leave a message. Someone from our Hospitality Committee will return your call. *Plan to join us and remember "You are not alone."*

Wing Operations and
WCE will be holding

SHARP SENSITIZATION TRAINING

on the 18 & 25 Mar 98.

We have openings on these
courses and would welcome
additional personnel.

OPI is Sgt Shane at 5482

Looking for a Change?

*You can meet interesting people and
share rewarding experiences volunteering at
Deer Lodge Centre in St. James.*

Volunteers are needed to visit on the wards, feed residents, work
in the gift shop or assist in recreation and day care programs.

**For more information on a wide range of
challenging volunteer positions,**

**call Wayne Elliott at
Deer Lodge Centre 831-2500**

MINI FUN TRIATHLON

COME OUT FOR A DAY OF FUN!

375 m swim, 7 km bike & 2.5 km run

Where & when you say?

Well it's at Bldg 90 on March 13, 1998.

Yes...that's Friday the 13th!

Start times will vary on the day of the meet.

The competition will consist of 3 people per team
(male & female categories)

How much?

It's only \$10 per team.

Awards & food will follow the competition.

You must register your team no later than March 5,

To register, or if you have any questions,
please call ext. 2056 and ask for Shauna.

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744, rue Langevin, Saint-Boniface R2H 2W7

Téléphone: 233-8735 Télécopieur: 235-0321

INSCRIPTION À LA MATERNELLE

DU 2 AU 6 MARS 1998

Les enfants en âge de fréquenter une maternelle publique FRANÇAISE devront être inscrits du 2 au 6 mars 1998. Les enfants nés en 1993 seront admissibles à l'école en septembre 1998. Un certificat de naissance ou autre preuve d'âge devra être présenté au moment de l'inscription. Un document faisant preuve que l'enfant a été immunisé est nécessaire.

LE GRAND TOURNOI DE HOCKEY DE LA CONNEXION FRANÇAISE

Oakville - Ontario - Canada

LES 24, 25 ET 26 AVRIL 1998

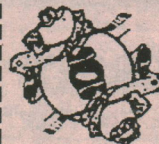
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17 WING WOODWORKING CLUB

Located: Building 33 (Family Resource Centre)

Hours: 24 hours a day seven days a week

Cost: \$50 + GST per year individually or
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Equipment: full complement of stationary and hand tools

Sales: limited supply of hardwoods

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Contacts: Pres. Capt Steve Wilson ext 5145

Vice Pres. WO Robin Desjarlais ext 5825

Sec. Maj Bill Seymour ext 5206

Treas. WO Greg Speakman ext 5047

Equip. Cpl Guy Jabusch ext 5404

HAPPY ST. PATRICK'S DAY

Operation Recuperation

Thank you...

Further to the end of Op Recuperation on 8 February 1998, I wish to take this opportunity to personally commend all CF and DND personnel involved in this effort, whether on site or in a supporting or staff role.

At its peak, the CF commitment included over fifteen thousand five hundred regular and reserve personnel. It was the largest CF operation since the Korean War and the largest domestic operation in Canadian history with the exception of the 1976 Summer Olympic Games in Montreal.

It is evident from my own visits during the Operation, the correspondence that I have received and the outpouring of gratitude from residents of Quebec, New Brunswick and Ontario, that the CF and DND have done an excellent job and helped hundreds of thousands of people in distress.

I realize that many CF members were also personally affected by the power failure, but nevertheless worked tirelessly in this collective effort.

I would like to personally thank all those who contributed to CF participation in Operation Recuperation for their dedication, initiative, selflessness and determination. You should all be proud of your efforts.

Gen J.M.G. Baril
Chief of the Defence Staff

PERSONAL CLASSIFIEDS EVERYBODY'S MARKETPLACE

REAL ESTATE FOR SALE

Private Sale - Headingly, 1200 sq. ft., 3 bedroom bungalow with finished basement, country kitchen, deck, trees & double detached insulated garage situated on 1/2 acre (139' x 150' lot). Low taxes. \$110,000. Phone 832-7600 eve.

Private Sale - Whyte Ridge, 8 yrs old, split level home, 4 bedrooms, 3 baths, new flooring, large eat-in kitchen, large family room w/gas fireplace, A/C, C/V, security system, newer roof. Asking \$155,000. 487-1424.

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Hours of Operation:

Tues. 6 - 8 p.m.
Thurs. 1 - 3 p.m.
Sat. 10 a.m. - 3 p.m.

Volunteers Needed
Open an Account
Material donations accepted

QUESTIONS?
CALL 488-4177

CHILD CARE

Experienced mother is offering child care in my south side PMQ. Lots of fun and TLC. Healthy meals and snack provided. Any age, full or part-time. Receipts upon request. Please call Marie, 489-7512.

Nurse, mother of one, accept-ing one P.T. spot, age 2+, M/F, 7:30 a.m. - 5:30 p.m. Qualified LPN, CPR, First Aid and Child Care I certificate. Call Jodi 487-1624.

CHILD CARE WANTED

Wanted - Family in St. James seeking F/T live-out nanny (weekdays only). Must be a non-smoker, CPR and First Aid qualified with valid driver's license. Excellent references and previous nanny experience required. This is a long term position. Serious inquiries only. Call 888-5046.

Wanted - Recherche gardienne. Horaires très variés. Jours, soirs, fin de semaines. Nombres d'heures très différentes chaque semaine. Surtout pour les mois de mai à novembre. Deux enfants 4 & 8 ans. Chez vous le jour si désiré mais chez moi le soir. S.V.P. Contactez Céline au 487-0887.

MISC. FOR SALE

For Sale - Blue Canex Parka, good cond., size 34 (woman's 10-12), asking \$35. 889-5538.

For Sale - Little Tykes toy box, green, blue & white, \$25; Little Tykes xylophone (like new, \$7); Baycrest black & white television, 12" screen, \$15 OBO. Call 487-1372.

For Sale - 1990 Buick Riviera, 3.8 lt., dark red colour, no rust, super condition, \$8,750. Details by phone, 253-9249.

For Sale - Recreation/utility trailer, ideal for quads/snow-mobiles, 8'x4', coils with shocks, excellent ride, 13" wheels, extremely low miles. \$600 OBO. 889-7734.

For Sale - Baby furniture: COSCO folding highchair, excellent condition, \$40; Evenflo car seat "Deluxe" model, excellent condition, \$60; Evenflo "Happy Camper" portable play pen, like new, \$65. 889-7734.

For Sale - Large, wooden, German rocking chair, like new, \$250.00 OBO. Call Bruce Debra, 489-2913.

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